Fatigue is a timely topic—for society as well as health care. In health care, most of the discussion of fatigue has focused on work hours. Surveys conducted over the past 20 years have shown that interns work more hours than residents, and surgical subspecialists tend to put in the most hours. The range is 35 to 120 hours a week, with an average of 60 to 90 work hours a week. Most survey respondents believe that long hours negatively impact patient care and safety.

Curtailing resident work hours has had both advocates and critics. On the one hand, most agree that long hours offer a valuable educational experience: residents can see the evolution of disease, retain continuity of patient care, and have adequate time to learn the profession. Rigorous schedules can also build confidence and prepare young physicians for the demands of practice. The arduous training schedule is also seen as a rite of passage and most importantly saves money for teaching hospitals.

On the other hand, scientific evidence has shown that fatigue affects performance (Table 1). Brief moments of sleep may intrude into wakefulness, so that the physician actually sleeps during patient care. In addition, fatigue may cause physicians to injure themselves—either at the hospital or on the drive home—and may expose the hospital or educational entity to litigation. Lack of sleep also affects mood: negative moods—such as anger, hostility, depression, confusion, tension, and sadness—increase, while positive moods such as vigor and happiness decrease. Such negative moods are bound to affect the quality of patient care.

The Accreditation Council for Graduate Medical Education now limits resident work hours to 80 per week—10% more if the program gets a dispensation. In comparison, residents in the United Kingdom work about 50 hours a week. As with any complex system, it is likely that changing the scheduling of residents will have unintended and unforeseen consequences, both good and bad. Someone has to pick up the slack since patients will continue to be ill, and those who do so may be less tolerant of sleep deprivation. In the future, regulations may be developed for all physicians and not just those in training.

Yet limitations on work hours may never be enough. In its large national surveys, the National Sleep Foundation found that we are a society of chronic undersleepers. Because of the many competing interests in our 24/7 world, a physician working 20 hours a week may still come to work fatigued. A culture change is required: it should be unacceptable to come to work impaired from any cause.

Fatigue has also become an issue in relation to patient safety. The Institute of Medicine report To Err Is Human revealed that medical errors cause 44,000 to 98,000 deaths a year. While caveats exist in the interpretation of the data, the number is irrefutably large: in fact, it is equivalent to a jumbo jet crashing daily. It is hard to know fatigue’s role in these errors. However, since fatigue affects performance and decision-making processes, it is a likely contributor.

Fatigue has already been shown to be a contributing factor in non–health care accidents, including the explosion of the Space Shuttle Challenger and the nuclear meltdowns at Three Mile Island and Chernobyl (both of which occurred during the circadian low point between 3:00 and 5:00 AM). Fatigue was found to be the probable cause of the grounding of the Exxon Valdez. Each year, more automobile crashes are related to drowsy driving than to driving while under the influence of alcohol. In June 2003, New Jersey state lawmakers passed Maggie’s Law, which allows a sleep-deprived driver to be convicted of vehicular homicide. Thus, compared with the safety culture in transportation industries, health care is still in its infancy when evaluating safety and errors.

In this article, I review sleep physiology, discuss some relevant studies on sleep in a health care environment, and present recommendations to help counter the effects of fatigue.
SLEEP PHYSIOLOGY

Sleep is an active biological state. Sleepers are reversibly disengaged from the world; no information is coming in and no information is going out. Just as when people don’t eat they become hungry and when they don’t drink they become thirsty, when they don’t sleep they become sleepy. It is an essential restorative drive state that is regulated by an internal clock, and it occupies one third of our existence.

Sleep consists of four stages of non–rapid-eye-movement (NREM) sleep and REM sleep. In NREM stage 1, people pass from relaxed wakefulness (alpha-type electroencephalogram [EEG] activity) to a slower rhythm, or theta type of activity. In NREM stage 2, special types of EEG phenomena called K complexes and sleep spindles are superimposed on theta activity. In NREM stages 3 and 4, the EEG continues to slow to what is called delta activity. This is where mental and physical processes slow and physical restoration occurs. In REM sleep, the brain is active; the sleeper is dreaming in a paralyzed body since skeletal muscle is quiescent. This stage of sleep is associated with mental restoration. The EEG of REM sleep is similar to the EEG of wakefulness, except for the right and left oculogram channels, which show rapid eye movements. Sleepers cycle in and out through these stages every 90 to 120 minutes; most slow-wave sleep occupies the early portion of the night, and most REM sleep comes at the end of the night (Figure 1). Those who are sleep deprived preferentially recover slow-wave sleep first, so teleologically slow-wave sleep is more important.

The average adult requires over 8 hours of sleep each night. While sleep need varies among individuals, it is genetically determined, does not change with age, and cannot be trained. Many physicians believe that they can change this basic element of functioning through motivation. Perhaps a quick adrenaline rush in emergencies briefly helps alertness, but that doesn’t change the underlying physiology.

Daytime sleepiness has two physiologic determinants. The first is sleep homeostasis, or sleep balance. When the quality or quantity of sleep in prior nights has been inadequate, our body seeks to make up for that, and thus we become sleepy. Sleep quality is affected by interruptions from beepers, sick children, or other health factors such as obstructive sleep apnea. The second determinant is the circadian rhythm of alertness. Circadian low points occur from 2:00 to 6:00 AM and, to a lesser extent, from 2:00 to 6:00 PM. Typically we have a sleep debt, so sleepiness often becomes manifest in the afternoons. The circadian clock is very resistant to change. When flying across time zones, we get jet lag; similarly, shift work is made very difficult because of our circadian clock. Humans are animals that are programmed to be asleep at night and awake during the day. The invention of the light bulb allowed for extension of work periods but has been around only since the late 1800s, and our biology has not changed that fast.

While sleep need does not change with age, the amount and structure of sleep change significantly. By the age of 50, slow-wave sleep is essentially gone, and the ability to gain restorative sleep is dissipated. The process begins as early as age 25. Sleep becomes more disrupted for various reasons so that total nighttime sleep decreases. People will compensate, if allowed, by taking daytime naps, or they manifest sleepiness during the day.

In our society, few people—and certainly few physicians—get ≥ 8 hours of sleep daily, so the sleep loss accumulates and becomes a sleep debt. The only way to repay a sleep debt is by getting adequate sleep. Fortunately, the debt does not require an hour-per-hour payback. Most people can restore their functions by sleeping adequately on their days off.

STUDIES ON FATIGUE

Just how sleepy are our residents? In 2002, my research group evaluated physiologic and subjective sleepiness in a within-subject study of 11 anesthesiology residents (2). Sleep studies were conducted at baseline, when the residents had not been on call for the previous 48 hours; after call in the intensive care unit or obstetric anesthesia, typically the busiest services; and after 4 consecutive days of extended sleep, when they were allowed to report to work at 10:00 AM. The average amount of sleep in the three groups was 6.7 hours, 5.2 hours (range 0–9 hours), and 8.8 hours, respectively. The Multiple Sleep Latency Test (MSLT), a standard measure of daytime sleepiness, was used to measure physiologic sleepiness. Falling asleep in < 5 minutes is considered pathologic daytime sleepiness; that result is seen with patients with obstructive sleep apnea and narcolepsy, as well as in normal people who are sleep deprived. MSLT scores were 6.7 minutes in the baseline group and 4.9 minutes in the postcall group, compared with 12 minutes in the extended-sleep group (P = 0.0001) (Figure 2). Daytime sleepiness in the postcall group was not surprising. However, it was surprising that the baseline group (averaging almost 7 hours per night) was also very sleepy, with scores that were not statistically distinguishable from those of the postcall group. Importantly, this group was able to “normalize” levels of daytime alertness by prioritizing (extending) sleep.

When we asked subjects if they thought they had fallen asleep during the MSLT, only half gave the answer that corresponded with the EEG data. Among those who thought they had stayed awake, 68% were wrong. These findings have been reproduced elsewhere and raise important concerns in the complex environment of health care. Individuals have little ability to determine how sleepy they are or if they have fallen asleep. This may make them more likely to perform a critical task when they are not
My research team studied the performance of anesthesiology residents in a sleep-deprived versus a sleep-extended condition using a patient simulator (6). The sleep-deprived group had been awake for 25 straight hours. In the sleep-extended condition, subjects were told to prioritize their nocturnal sleep and to report to work at 10:00 AM for 4 consecutive days. During a 4-hour simulated laparoscopic procedure, their response to probes and their behavioral alertness were evaluated. The simulator environment uses standard anesthesia equipment and a plastic computer-driven simulator as the patient. The simulator environment for the experiment was made intentionally soporific, with soft lighting (they were laparoscopic cases) and either classical music or no music.

Three types of probes were used: 1) a vigilance light next to a physiologic monitor; 2) a probe indicating dropout of an arterial line; and 3) a change in blood pressure or heart rate above or below the threshold value in an embedded probe. Subjects were given 3 minutes to verbally respond to each probe. Results showed that sleep-deprived subjects had longer latencies for all probe types (Figure 3). They missed some probes completely due to sleeping. Further, the responses were highly variable in the sleep-deprived group. One moment, the subject was performing adequately, and the next moment he or she was sleeping. Performance was much less variable when subjects were rested.

While the subjects maintained their performance better than expected—which is a testimony to humans—they displayed many sleepy behaviors. We videotaped subjects and counted the number of behaviors that were unequivocally sleepy behaviors (i.e., we counted nodding and eye closing but did not count rolling eye movements). Results showed that some subjects spent large amounts of time very sleepy (one subject spent a third of the time of the operation displaying sleepy behaviors), while others never showed such behaviors (Table 2).

Sleep studies are difficult to do in a clinical environment. That is one reason for the small number of subjects in each study. It is clear, however, that the need for sleep affects us regardless of how professional we are. Gender, race, and specialty do not matter. Thus, it becomes important to address this problem.
in an attempt to change this negative connotation. Although our culture. The military has referred to naps as “power naps” using a work period. While napping has been shown to improve initiation process. We should also take advantage of days off to be done at least 3 hours before sleep because it inhibits the sleep managed because they impact our ability to gain adequate sleep. Techniques are helpful, particularly when we are on call and have time and to associate the bedroom with sleep. Mental relaxation are physiologically based need. Beyond these organizational changes, each individual can use a variety of strategies.

**FATIGUE COUNTERMEASURES**

There is no magic bullet to cure the epidemic of fatigue among physicians or in our society. The solution has to do with more than just work hours; a comprehensive fatigue management plan is required.

**Optimize scheduling**

Much can be said about optimal scheduling and rostering. Health care can learn from industries such as aviation, trucking, and rail transportation. Optimal schedules can be developed using circadian principles and scientific evidence. The evidence shows, for example, that wake periods should not exceed 17 hours, especially for those working the night shift. Rest periods need to be at least 10 hours to protect the type of sleep that allows optimal recovery. Studies also show that those working the night shift end up with less sleep. Getting at least one full day off a week is a physiologically based need. Beyond these organizational changes, each individual can use a variety of strategies.

**Improve sleep habits**

The bottom line is that we all need more sleep and must get more sleep. It is helpful to keep a regular bedtime and wake-up time and to associate the bedroom with sleep. Mental relaxation techniques are helpful, particularly when we are on call and have an opportunity to sleep. Alcohol, caffeine, and nicotine must be managed because they impact our ability to gain adequate sleep. Regular exercise is important as well, but rigorous exercise should be done at least 3 hours before sleep because it inhibits the sleep initiation process. We should also take advantage of days off to catch up on sleep.

**Make use of naps**

“Presleep” focuses on minimizing the sleep debt before starting a work period. While napping has been shown to improve alertness and performance, it is not always viewed favorably in our culture. The military has referred to naps as “power naps” in an attempt to change this negative connotation. Although certain practice situations aren’t amenable to naps, napping is workable in many cases. In a care team approach, team members can relieve each other to nap.

Based on sleep cycles, the optimal length is 45 minutes for a short nap and 2 hours for a long nap. In contrast, being awakened during slow-wave sleep may lead to sleep inertia—a feeling of grogginess, disorientation, and cognitive impairment that leaves us performing worse than before we took the nap. Slow-wave sleep can occur within 45 minutes of sleep onset and can last for up to 90 minutes. This concept is important for health care, because we never know when a trauma call will interrupt our sleep.

**Use stimulants strategically**

Caffeine is the most abused drug in the world. In the USA, 100 million coffee drinkers support a $20 billion per year industry. Coffee is used daily by 54% of the adult population; the average amount consumed is 3 cups per day. Caffeine is also found in tea, soda, and chocolate. Its onset time is 15 to 30 minutes, and it is effective for 3 to 4 hours. Yet, studies show that a constant dose of caffeine has minimal effects. The use of caffeine must be timed to boost alertness—for example, before the circadian low point. Caffeine should be avoided before sleep.

The alertness-promoting drug modafinil has been approved for narcolepsy. In January 2004, it was also approved for use in obstructive sleep apnea and shift work sleep disorder. It is a non-amphetamine and appears to have few side effects. Long-term effects are still unclear. The military is using it—and so are residents and shift workers in health care. The demand for this drug and its potential revenue are high because no one wants to be impaired by sleep deprivation and fatigue in our 24/7 society. The availability of this drug raises important questions. Which is worse: to take drugs to alter our alertness or to be sleep impaired?

**Interact socially**

Since social interaction and activity breaks increase alertness and decrease sleepiness, we can force ourselves to interact socially when we’re fatigued. Even standing up will help prevent falling asleep.

**Make use of light therapy**

Light has important alerting effects. When it is correctly timed, it can help alter the circadian clock. The use of light therapy in operational environments is being studied.

**CONCLUSION**

Only so much can be done to manage fatigue at an organizational or societal level. Regardless of what is known scientifically and operationally, the personal behavior of others cannot be controlled—even when schedule and work hours are regulated. Thus, each of us has to take personal responsibility to come to work prepared—not impaired. We need to keep in mind that being impaired by fatigue tends to be the norm; we don’t always recognize when we are impaired. Thus, we need to be especially vigilant. The effects of fatigue can only be countered when we recognize their importance.

**Acknowledgments**

I thank my colleagues, particularly my mentors, David M. Gaba, MD, and Mark R. Rosekind, PhD, who have been involved

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**Table 2. Time spent by sleep-deprived anesthesiology residents in sleepy behaviors during a 4-hour simulated laparoscopic operation**

<table>
<thead>
<tr>
<th>Subject</th>
<th>Minutes (% time of entire operation)</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>77.7 (32.4%)</td>
</tr>
<tr>
<td>12</td>
<td>60.2 (25.1%)</td>
</tr>
<tr>
<td>6</td>
<td>26.7 (11.1%)</td>
</tr>
<tr>
<td>9</td>
<td>12.5 (5.2%)</td>
</tr>
<tr>
<td>7</td>
<td>11.4 (4.8%)</td>
</tr>
<tr>
<td>5</td>
<td>6.6 (2.8%)</td>
</tr>
<tr>
<td>3</td>
<td>3.1 (1.3%)</td>
</tr>
<tr>
<td>11</td>
<td>2.1 (0.9%)</td>
</tr>
<tr>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>8</td>
<td>0</td>
</tr>
<tr>
<td>10</td>
<td>0</td>
</tr>
</tbody>
</table>

**Sleepy behaviors** are defined as nodding and eyes closing (awakened head bob); nodding and eyes closing (not awakened); or eyes closed with no movement (sound asleep). Data from reference 6.
in this research. I also acknowledge the support and collaboration of Rebecca Smith-Coggins, MD, and the NASA Ames Fatigue Countermeasure Program. Funding sources include the Office of Technology Licensing at Stanford, the Veterans Affairs Patient Safety Center of Inquiry Program, and the Anesthesia Patient Safety Foundation.


Invited commentaries

Dr. Steven Howard made several excellent points in his grand rounds presentation to the Department of Surgery. Since the work hour limits have been implemented, the general surgery residents at Baylor University Medical Center in Dallas seem to have adjusted very well and favor the reduced work hours. Case volumes performed by general surgery residents have not decreased significantly, as might have been expected.

In the past 6 to 7 years, applications to surgery residency programs had been decreasing. That trend changed. With the implementation of the new work hour limits, the number of applications to the general surgery residency program at Baylor increased by 40%. More women are graduating from medical school as well. For the past 2 years, the number of female applicants applying to our general surgery residency program has been 30%. Thus, male applicants outnumber female applicants 2.3 to 1.

The limitation of work hours, although helpful, does not solve the fatigue issue: even with call every fourth night, residents can be in the hospital for 30 hours and theoretically be awake for 30 continuous hours. The residents seem to become sleepier around 4:00 to 5:00 AM and then get a resurgence of energy when they would normally awaken from a full night's sleep.

Dr. Howard and others have demonstrated that residents have episodes of micro sleep with considerable fatigue and are never aware that they have momentarily lapsed into sleep. This has significant implications when residents are driving home or to another location following prolonged sleep deprivation. A recent Web-based study indicated that 2737 residents who were sleep deprived had significantly more automobile accidents than individuals who were not sleep deprived. The monthly risk of an automobile crash increased by 9%. The monthly risk for a crash during commute from work increased by 16.24% (1).

As Dr. Howard indicated, institutions need to develop comprehensive fatigue management plans, including having sleep areas available for residents before they drive home if they choose to utilize such facilities. It may become apparent that in addition to limited work hours, work shifts may need to be limited to something less than the current 24 to 30 hours. This has been done by paramedical personnel, including nurses, for decades.

According to the common program requirements of the Accreditation Council for Graduate Medical Education (2), duty hours are defined as all clinical activities related to the residency program, i.e., patient care (both inpatient and outpatient), administrative duties related to patient care, the provision for transfer of patient care, time spent in house during call activities, and scheduled academic activities such as conferences. Duty hours do not include reading and preparation time spent away from the hospital. Duty hours must be limited to 80 hours per week, averaged over a 4-week period, inclusive of all in-house call activities.

Residents must be provided with 1 day in 7 free from all educational and clinical responsibilities, averaged over a 4-week period, inclusive of call. One day is defined as one continuous 24-hour period free from all clinical, educational, and administrative activities. Adequate time for rest and personal activities must be provided. This shall consist of a 10-hour time period provided between all daily duty periods and after in-house call. In-house call is defined as those duty hours beyond the normal work day when residents are required to be immediately available in the assigned institution.

Continuous on-site duty, including in-house call, must not exceed 24 consecutive hours. Residents may remain on duty for up to 6 additional hours to participate in didactic activities, transfer care of patients, conduct outpatient clinics, and maintain continuity of medical and surgical care. No new patients may be accepted after 24 continuous hours on duty. A new patient is defined as any patient for whom the resident has not previously provided care or the department has not provided care.

At-home call is defined as call taken from outside the assigned institution. The frequency of at-home call is not subject to the every third night limitation. However, it must not be too frequent as to preclude rest and reasonable personal time for each resident. Residents taking at-home call must be provided with 1 day in 7 completely free from all educational and clinical responsibilities,
averaged over a 4-week period. When residents are called into the hospital from home, the hours residents spend in house are counted toward the 80-hour limit.

—RONALD C. JONES, MD
Chief of Surgery, BUMC
Program Director, General Surgery

Steven Howard, MD, an anesthesiologist on the faculty of Stanford University School of Medicine, recently gave the Bookatz Lecture at Baylor University Medical Center (BUMC) surgery grand rounds. His presentation addressed the issue of sleep deprivation and its impact on physician performance. Although Dr. Howard's research, and his lecture, focused principally on surgical and anesthesiology trainees, his findings and conclusions are clearly applicable to all physicians.

Doctors of my vintage can clearly recollect “the good old days” when residents frequently took call every other night and those on call every third night were considered “wimps” or “weaklings,” who had the misfortune of missing so many interesting cases. We also recollect being dead on our feet, sleeping through many conferences, and sometimes falling asleep in the midst of important clinical tasks. Some of us fell asleep while driving home, with tragic consequences. Gradually, the call schedule was modified to permit more reasonable time for sleep and also to provide physicians in training with some opportunity for downtime away from the hospital and the medical profession.

Efforts to shorten duty hours and to provide days off between call shifts have intensified, in part, because of several unfortunate and disastrous errors attributed to sleepy trainees and also because of the greater emphasis now placed on patient safety. Overwhelming evidence shows, and it makes common sense, that sleep-deprived individuals, whether they be physicians, airline pilots, or truck drivers, do not perform their jobs optimally. However, although residency duty hours have progressively declined, and this is good, the quantity of information physicians-in-training must learn continues to increase. How can a resident learn all the facts and techniques he or she requires to become a competent physician and simultaneously spend fewer and fewer hours at the hospital? This is a challenge with which all educators and trainees now struggle, and this difficult conundrum remains far from being adequately resolved.

BUMC internal medicine residents are on call every fifth night when assigned to general medicine/ward rotations and every fourth night during their coronary care unit rotations. They generally have no night or weekend call during elective and subspecialty rotations. Residents do not work more than 80 hours in any given week. After 24 hours in the hospital, the residents must be off duty for at least 19 hours. Today, similar maximum duty hour limits apply to virtually all residency and fellowship programs, including all of those here at BUMC.

Although the recent and current focus has been directed at physicians in training, it is virtually inevitable that similar discussions and debates will eventually include junior and senior attending physicians practicing in hospitals, those at medical schools, and private practitioners. There is no doubt that many of our colleagues are also overworked and chronically sleep deprived. Legislating work hours and minimal sleep time for senior established physicians may be difficult or impossible, but it is hoped that heightened awareness of these problems will nonetheless lead to improved working conditions for physicians in general.

—MICHAEL EMMETT, MD
Chief, Internal Medicine, BUMC
Program Director, Internal Medicine